FY 2020 RESULTS

26TH FEBRUARY 2021







DISCLAIMER

This presentation includes or may include representations or estimations concerning the future about intentions, expectations or forecasts of VIDRALA or its management. which may refer to the evolution of its business performance and its results. These forward looking statements refer to our intentions, opinions and future expectations, and include, without limitation, statements concerning our future business development and economic performance. While these forward looking statements represent our judgment and future expectations concerning the development of our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations. These factors include, but are not limited to, (1) general market, macro-economic, governmental and regulatory trends, (2) movements in local and international securities markets, currency exchange rates and interest rates as well as commodities, (3) competitive pressures, (4) technological developments, (5) changes in the financial position or credit worthiness of our customers, obligors and counterparties.

The risk factors and other key factors that we have indicated in our past and future filings and reports, including those with the regulatory and supervisory authorities (including the Spanish Securities Market Authority – Comisión Nacional del Mercado de Valores - CNMV), could adversely affect our business and financial performance. VIDRALA expressly declines any obligation or commitment to provide any update or revision of the information herein contained, any change in expectations or modification of the facts, conditions and circumstances upon which such estimations concerning the future have been based, even if those lead to a change in the strategy or the intentions shown herein.

This presentation can be used by those entities that may have to adopt decisions or proceed to carry out opinions related to securities issued by VIDRALA and, in particular, by analysts. It is expressly warned that this document may contain not audited or summarised information. It is expressly advised to the readers of this document to consult the public information registered by VIDRALA with the regulatory authorities, in particular, the periodical information and prospectuses registered with the Spanish Securities Market Authority – Comisión Nacional del Mercado de Valores (CNMV).



FY 2020 KEY FIGURES



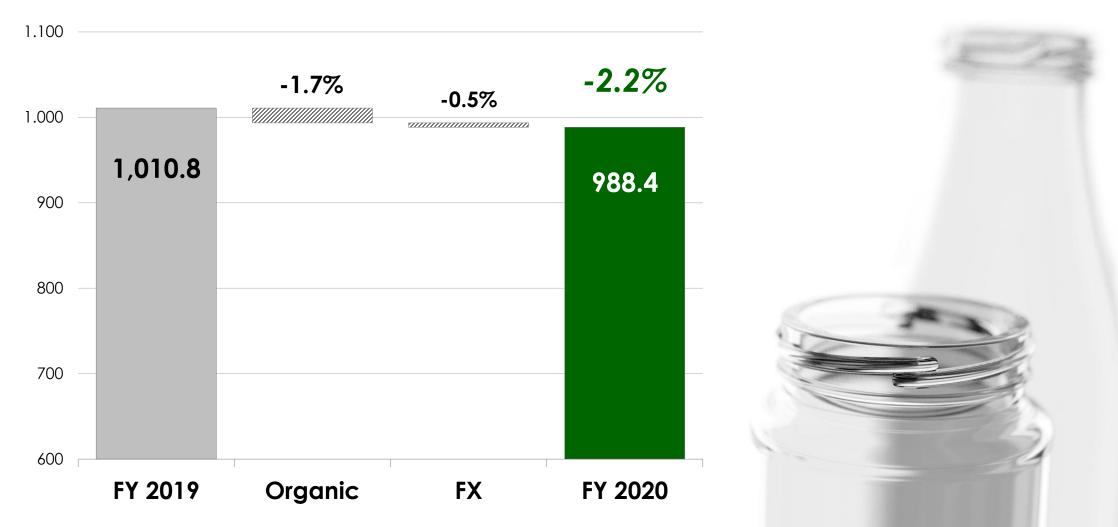
	FY 2020	Change	Organic change (constant currency basis)	
Net sales (EUR million) EBITDA (EUR million)	988.4 279.8	-2.2% +1.9%	-1.7% +2.5%	
Earnings per share (EUR/share)	5.62	+12.0%		
Debt (EUR million) Debt / LTM EBITDA (multiple)	233.5 0.8x	-30.3% -0.4x		





YEAR OVER YEAR CHANGE

EUR million

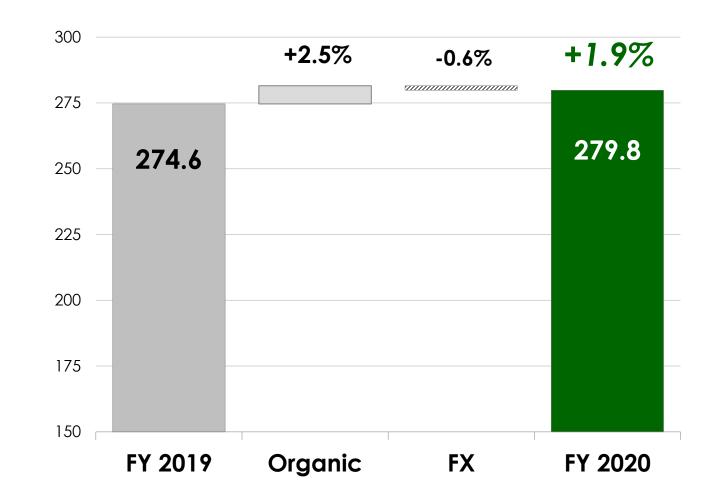


EBITDA



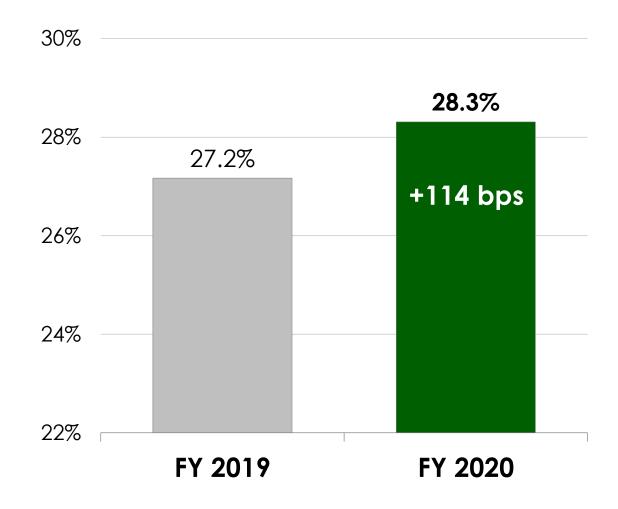


YEAR OVER YEAR CHANGE EUR million



YEAR OVER YEAR CHANGE

As percentage of sales









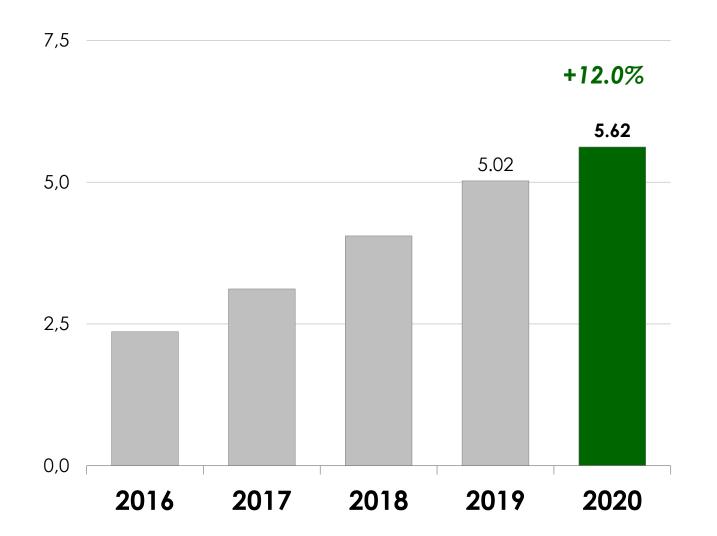






YEAR OVER YEAR, LAST FIVE YEARS, SINCE 2016

EUR per share



CASH PROFILE



FREE CASH FLOW GENERATION IN 2020 EUR million / as percentage of sales 350 28.3% 300 279.8 250 -13.6% 200 14.2% -0.5% 150 140.0 100 50 0 Capex WC & Others FCF **EBITDA**

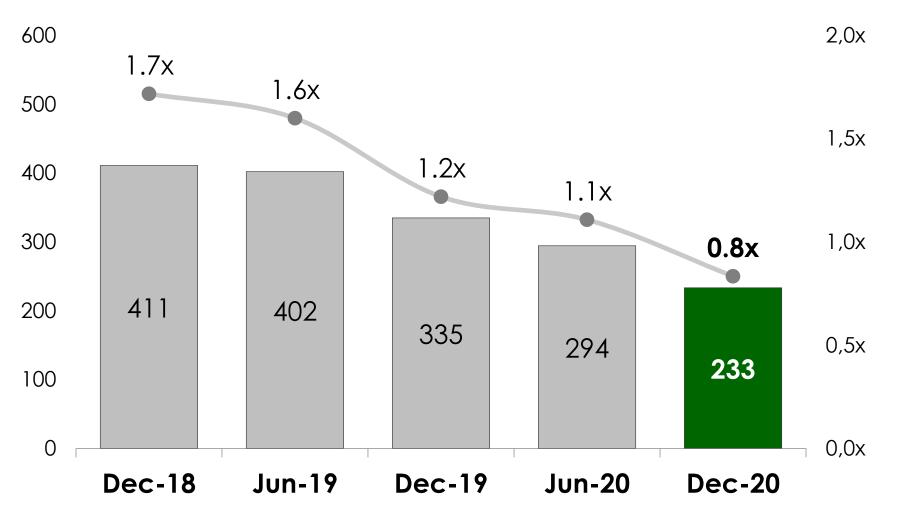


DEBT



SIX-MONTHLY EVOLUTION, SINCE 2018

Debt in EUR million and times EBITDA





✓ RESILIENCE AMID THE PANDEMIC 2020 ORGANIC TOP-LINE DECLINE OF -1.7%

- ✓ SOLID POSITIONING FOR THE RECOVERY 2020 OPERATING MARGINS OF 28.3%
- ✓ COMMITTED TO OUR LONG-TERM PRINCIPLES 2020 CASH > 14% OF SALES, DELEVERAGING MAIN USE

✓ INVESTING FOR OUR FUTURE 2020 CAPEX > 13% OF SALES

Investing for the sustainability of our future, with the customer and the consumer in mind



Vidrala publishes this information in order to promote comparability and interpretation of its financial information and in compliance with the Directive of the European Securities and Markets Authority (ESMA) on Alternative Performance Measures (APM).

See below, the alternative performance measures used by Vidrala, as well as its basis of calculation. For further detail, please check the reference document published on the corporate website (link), as well as the reconciliation provided on the next slide of this presentation.

EBITDA. Vidrala calculates EBITDA as earnings before interest, taxes, depreciation and amortization (as reported in the consolidated income statement).

Consolidated net debt. Vidrala calculates consolidated net debt as the sum of all long-term liabilities and short-term obligations, and then subtracting cash and cash equivalents (as reported in the consolidated balance sheet).

Free cash flow. Vidrala calculates free cash flow by adding -to the real variation in net debt balances (as reported in the consolidated balance sheet)- payments during the period dedicated to dividends and net treasury stock purchases (as reported in the consolidated statement of cash flows).

Other magnitudes referred to in this report:

- EBITDA margin is calculated as accumulated EBITDA during the reported period divided by net sales.
- Organic refers to the variation on a like-for-like (comparable perimeter) and constant currency basis.
- Debt/EBITDA ratio is calculated as consolidated net debt at the end of the reported period divided by EBITDA obtained in the last 12 months.







i) EBITDA

			-
EUR million	FY 2020	FY 2019	
Profit before income tax from continuing operations	189,166	165,980	
Amortisation and depreciation	+84,144	+91,088	
Finance income	-1,746	-1,004	
Finance costs	+6,848	+6,595	
Impairment of non-current assets	+1,415	+11,980	
Reported EBITDA	279,827	274,639	

ii) Consolidated net debt

EUR million	FY 2020	FY 2019
Loans and borrowings (non-current liabilities)	185,518	231,906
Loans and borrowings (current liabilities)	+160,142	+131,787
Cash and cash equivalents	-112,178	-28,795
Reported consolidated net debt	233,482	334,898

Source of data
Consolidated Income Statement

Source of data
Consolidated Balance Sheet
Consolidated Balance Sheet
Consolidated Balance Sheet

iii) Free Cash Flow

EUR million	FY 2020	FY 2019	Source of data
Year-over-year change in net debt balances *	101,416	76,196	Consolidated Balance Sheets
Dividends paid**	+31,498	+27,471	Consolidated Statements of Cash Flows
Annual General Meeting attendance bonus	+933	+936	Note 15(b) – Equity
Proceeds from issue of treasury shares and own equity instruments***	-0	-0	Consolidated Statements of Cash Flows
Payments to redeem own shares and other own equity instruments***	+6,191	+16,512	Consolidated Statements of Cash Flows
Reported Free Cash Flow	140,038	121,115	

*The year-over-year change in net debt balances is obtained as the difference from the captions "Loans and borrowings" and "Cash and cash equivalents". **The amount of dividends paid is obtained from the "Consolidated statement of changes in equity" and/or the "Consolidated statement of cash flows". ***The proceeds and payments related to treasury shares and own equity instruments are obtained from the "Consolidated statement of cash flows".





